

Capital Programme Outturn 2013-14

Appendix 3

	Original Budget	12-13 Carry Forward	Changes in Q1-Q4	Revised Budget	Outturn	Variance	Carry Fwd to 2014-15	Over / Underspend	Reason for Variance
	£000	£000	£000	£000	£000	£000	£000	£000	
Resources									
Council Tax Support		138		138		-138	-83	-55	Project not yet delivered. All expenditure has been committed. Budget to be carried forward to 14-15
ITO Transformation	833	3857		4690	1113	-3577	-3544	-32	Project not yet delivered. All expenditure has been committed. Budget to be carried forward to 14-15
My Harrow Services Account Development Programme		100		100	3	-97	-97		Some development in 13/14 was picked up in service area. While some work slipping into next year include school admission and parking permits
SAP: Financial Leger/Systems Control Imp	250	132		382	6	-377	-377		SAP upgrade to ECC6 has meant that all other changes has to be put on hold. Budget carried forward to implement these changes.
BTP - Business Support		10		10	10				project Completed
BTP - SAP SRM Procurement		36		36	36				project Completed
BTP CCAD - Customer Contact Assess & Decide		114		114	106	-8	-8		
BTP - Mobile & Flex	1814	1016	304	3133	1238	-1896	-1896		Project not yet delivered. 3rd party expenditure has been committed. Budget to be carried forward to 14-15
BTP - Corporate Resources		100		100		-100	-82	-18	Project not yet delivered. All expenditure has been committed. Budget to be carried forward to 14-15
BTP - PCI Cap		232	-52	180	160	-20		-20	Closed
BTP Minor Projects		1359	-1019	340	104	-236	-236		Delayed due to commercial agreement now finalised. 3rd party expenditure has been committed. Budget to be carried forward to 14-15
BTP - Public Realms	1520	218	-1738						Project pause result in the delay in delivery.
SAP Minor Developments	100	34		134	64	-70	-70		Rolling programme. Unspent from 13-14. No budget allocated for 14-15 hence carry forward.
ICT Infrastructure & Corporate Applications	500	97	250	847	111	-736	-736		Essential infrastructure and security projects mostly not started due to delays agreeing commercials with Capita
LAA Performance Reward Grant		319		319	149	-170	-128	-42	

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BTP - Hardware Refresh	373	129		502	14	-488	-488		HARP refresh now completed, carry forward to cover expenditure. Waste refresh deferred to 14-15 as equipment still serviceable.
Loan Payment - Capital			3578	3578	2379	-1199	-1199		Delays in milestone payments as project still in early stages.
Small Schemes (Council wide)		168	231	400	27	-373	-373		There is no capital budget in 14/15 hence slippage for next year ad-hoc capital project. The slippage on the project will be recovered in next year.
Resources Total	5390	8059	1555	15004	5519	-9485	-9318	-167	
Children & Families									
Schools Expansion Programme - Phase 1	1104	9085	-5978	4211	2554	-1657	-1657		School Expansion Programme timetable for delivery Sept 2015. Grant Funded
Schools Expansion Programme - Phase 2	1000		3002	4002	935	-3067	-3067		School Expansion Programme timetable for delivery Sept 2015. Grant Funded
SEN Provision	1500	387	-412	1475	232	-1243	-1243		School Expansion Programme timetable for delivery Sept 2015. Grant Funded
Secondary Expansions			3131	3131	172	-2959	-2959		School Expansion Programme timetable for delivery Sept 2015. Grant Funded
School Amalgamation	500	30	170	700	77	-623	-623		School amalgamations budget - built into overall school funding plan. Grant Funded
Bulge Classes	150		97	247	247				
Schools Capital Maintenance	1350	230	-230	1350	1281	-69	-69		Capital maintenance budget - built into overall school funding plan. Grant Funded
Short Breaks Capital Fund		226	-56	171	171				
Project Fees During Defect Period		33	-33						
Devolved Formula Non VA Schools		1048	381	1430	693	-737	-737		Grant funding - rest of grant to be allocated to schools in 14.15
IT Development	800	167	-20	947	37	-910	-910		Delay in starting project. BC already approved at the capital forum hence carry forward
High School Development (2011-12)		287		287	287				
Whitmore School - Sports Pitch		65		65		-65	-65		RCCO funding - Budget ringfenced to Whitmore high.
Whitmore School			471	471	471				on going project

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2 Year Old Entitlement Grant (2012-13)		438		438		-438	-438		Grant funding for provision of 2 year old nursery places.
13/14 Schools Budget			13791	13791		-13791		-13791	Underspend included within the 2014-15 approved Schools budget.
School PFI Lifecycle cost			144	144	144				
Children & Families Total	6404	11997	14458	32859	7302	-25557	-11767	-13790	
Environment & Enterprise									
Leisure Centre Car Park CCTV		40		40	47	7		7	Equipment costed more than originally estimated
CCTV Camera Extension Project		500	-28	472	87	-385	-385		Project is delayed but will complete in 14/15.
Roxborough Bridge Underpass CCTV		45	-20	26	18	-7	-7		Project is delayed but will complete in 14/15.
CCTV Enforcement Monitoring System Re-engineering		70	86	156	69	-87	-87		Original scheme completed. Remaining budget for the upgrade of PCN handheld machine and printers
Town Centre Infrastructure		199		199	199				
Town Centre Regeneration	1662	2003		3664	1407	-2257	-2257		Delay in Lowland Scheme due to design issue. Other scheme will be completed in early 14/15 as a result of poor weather.
City Farm/Pinner Park Farm	500	342		842	124	-717	-717		Project is 70% completed. Full completion anticipated in 14/15
Harrow Green Grid	350	41		391	186	-204	-204		Poor weather has meant that project could not progress until 14/15
Development of a Consolidated, Integrated Civic One Building		462		462	436	-26	-26		On going project
Civic Centre Parking		150		150	15	-135	-135		This work has started and will complete in April 2014.
Highway Improvement Programme	4790	206		4996	4206	-789	-789		Contractual issue result in delay hence carry forward
Highway Drainage Improvements & Flood Defence Infrastructure	530	33		563	385	-178	-178		As detailed above
Street Lighting Improvement Programme	1500	328		1828	1095	-733	-733		As detailed above
Parking Management Programme	300	79	42	421	359	-62	-62		Scheme commence in March and will be completed in early 14/15

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Public Realm Services – Parks, Open Spaces & Cemeteries	430	201	60	691	373	-319	-319		The review of Parks Building strategy has lead to re-prioritisation in of buildings for investment.
Public realm Services – Waste and Recycling	220	84	70	374	123	-251	-251		Contractual issue result in delay work is planned for 14/15 with another contractor
Neighbourhood Investment Scheme	210	140		350	81	-270	-270		
Affordable Warmth		90		90	4	-86	-86		Projects completed. Remaining budget to support additional cost of corporate accommodation projects
Section 106 Schemes		427		427	70	-358	-358		Scheme ongoing
Corporate Accommodation Maintenance	250		162	412	147	-265	-265		3 of the 7 projects programmed have been completed in 13/14. The remaining projects to be delivered in 14/15.
High Priority Plan Maintenance Corporate Property	275		12	287	197	-90	-90		Project is delayed but will complete in 14/15. Works already started in Pinner Library and Civic Centre Moat.
Carbon Reduction Programme 2012/13		289	-3	286	24	-262	-262		There are a number of schemes in development stage. The delivery of these is important as they support the Climate Change strategy on reducing carbon emissions.
Carbon Reduction Programme 2013/14	250		3	253	91	-162	-162		There are a number of schemes in development stage. The delivery of these is important as they support the Climate Change strategy on reducing carbon emissions.
TfL Transport Capital	1327	955	-325	1957	1072	-886	-872	-14	TfL LIP Programme - committed sum to be spent and can be claimed by August 2014.Underspend related to 12/13 grant funded project that has been completed.
TfL Major Schemes	100		-97	3	3				Schemes on going, Final claim by August 2014
TfL Principal Roads	644	263	173	1080	526	-553	-553		Scheme on going, Final claim by August 2014
Harrow Card	460		-320	140		-140	-140		Harrow Card did not proceed in 13/14.
Leisure Centre Car Park Charging		60		60		-60	-60		Consultation is starting in 14/15 with anticipated implementation date on mid 14/15
BTP - Public Realms			1972	1972	567	-1405	-1405		Project pause resulted in a delay in delivery.
E&E Total	13798	7007	1786	22591	11910	-10681	-10674	-7	

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Community, Health and Wellbeing									
Adults Social Care-Framework-I & IT Integration		147		147	6	-141	-141		Delays with PayPal interface have meant additional interfaces held until these are resolved
MOSAIC Implementation - Adults & Children's Services	500	110		610	87	-523	-523		Mosaic project delayed due to late delivery of software by Corelogic
Milman's Day Centre - Remodelling & Refurbishment		253	-253		1	1		1	
Milap Kitchen - Relocation and Refurbish		2	-2						
NRC		3	-3						
Supported Housing (HIV 2011-12)		190	-190						
Bedford House Boilers		62		62	61	-1		-1	
Mental Health Supported Housing Repairs	45	91		136	85	-51	-51		On going Repair
Renovation Grants	70			70	11	-59		-59	Emergency funding, therefore attempt made not to spend it all. No c/f requested
Disabled Facilities Grants	1710		-80	1630	1521	-109		-109	Project was overfunded. Allocation reduced in 2014-15. No c/f requested.
Disabled Facilities Grants (additional Grant)		50		50		-50	-50		C/f grant as it has to be used for disabilities. Can be used to reduce Harrow funding.
Empty Properties & Private Sector Initiatives Grants	200	328		528	258	-270	-270		BH - WL permits c/f. Small grant used as top up to other grants. Some unforeseen additional funding received from WL in year. EPG - WL permits c/f. Eligibility criteria restricts usage. RTL and BH (Harrow funded) - grant funding used where possible to achieve savings to the council - no c/f requested.
Headstone Manor	850	550		1400	182	-1218	-1218		On going project
Upgrading the People's Network and Installing Wi-Fi		118		118	74	-44	-44		Project completed. Late invoicing by Capita
Upgrading Library Management System		129	75	204	204				

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Leisure Centre Capital Infrastructure	150	6	-4	152	109	-43	-43		Spend on capital infrastructure has been delayed by the late starting of the new leisure contract with SLM (started on 1st Sept instead of 1st May) and the significant building works at the leisure centre required certainty that any additional works would not be impacted by these works.
Sec 106 Banister Sport Pitch			4	4		-4	-4		Delayed
Leisure Capital Investment			1404	1404	1414	10		10	Project completed - £10k overspend against budget. Budget not sufficient for final outcomes.
Sports & Leisure Short Breaks Grant			30	30	23	-7	-7		Project not yet fully completed, remaining grant carried forward to enable completion.
Refurbishment of 64 Pinner Road	15			15	9	-6		-6	Project completed.
Stanmore Library - Meeting Room	5			5		-5		-5	Project completed
Adults Personal Social Services - Community Capacity Grant			522	522	183	-338	-338		On going project. Grant to be carried forward to develop new Community Capacity projects and deliver Personalisation
Remodelling and Refurbishment of Adult Services Residential Care and Day Care Services		204	488	691	7	-685	-685		Extended period for consultation in response to feedback has delayed implementation
Aztec Cafe and The Bridge - Phase 1			60	60	44	-16	-16		Some slippage with works require carry forward
Safeguarding Quality Assurance Quadrants (QAQ)		200		200		-200	-200		Review of options has taken longer than expected but report due at end of March to allow project to proceed in 14/15
64/66 Woodlands		100	-100						
NRC PFI Lifecycle Costs			10	10	10				
CH&W Total	3545	2543	1962	8049	4291	-3758	-3588	-170	
Grand Total	29137	29605	19761	78502	29022	-49480	-35347	-14134	